Change in Numbers

26 APRIL 2024

Global Power Synergy (GPSC TB)

SPP turnaround play

We maintain BUY on GPSC for its SPP turnaround story and earnings growth from overseas renewable projects. We now see GPSC as the best renewable play in the sector, with contribution from renewables rising to nearly half of its earnings in 2028F from 23% this year.

Earnings turnaround story

This report is a part of *Thai Utilities Sector – A new PDP, A new catalyst, dated 26 April 2024.* GPSC is a BUY and our sector top pick, along with Gulf Energy Dev. Pcl (GULF TB, Bt41.25, BUY), as we forecast for a strong turnaround story with 28/49/15% EPS growth in 2024-26F driven by: 1) normalization of SPP margin on a falling gas pool price and easing electricity price subsidization, and 2) rising profits from overseas renewable projects. See our report on *GPSC – Strong turnaround, dated 16 February 2024.* Our earnings forecasts are based on secured projects, while we leave potential future projects from the new PDP as an upside to our numbers. We cut our 2024-26F earnings forecasts by 3/8/3% due to the recent spike in global energy prices. Our DCF-based SOTP-TP (2024F base year) thus falls to Bt57/share (from Bt58).

Easing policy risk for SPPs

SPPs accounted for 35% of GPSC's total capacity and 60% of its earnings in 2023. Due to the falling gas pool price from energy price normalization after the 2022 spike and a formula change to push down the domestic gas pool price, we expect the spark margin of electricity sales from its SPP plants at Bt1.2/1.2/kWh in 2024-25F vs. Bt0.4/0.9 in 2022-23. In the past, policy risk hit SPP directly when electricity tariffs were kept low despite fuel prices were surging. But since early this year, policy risk has shifted toward gas suppliers, i.e., PTT group, via a restructuring of gas price formula. We believe the government is looking for more adjustments to reduce domestic gas prices even further.

Renewables becoming sizable

We estimate renewable capacity to account for 62% of GPSC's capacity and 42% of earnings in 2028F. We expect its 149MW equity-owned capacity of offshore wind power projects in Taiwan to contribute Bt0.9/1.5bn of profits in 2024-25F after all 62 turbines become operational in 3Q24F. We estimate its 43%-owned solar power investment arm Avadaa Energy in India to reach its targeted 11GW capacity and contribute Bt2.2bn of profits in 2028F, vs. Bt0.5bn in 2024F. These renewable projects are the key earnings drivers for GPSC over the next three years.

Upside from the new PDP

We expect GPSC to bid for renewable projects in Thailand. There are planned bids for 3.6GW in renewable PPAs, likely to happen in 2025F. GPSC won only 8MW of PPA) from the previous 'RE Proposal' scheme bid (total of 5.2GW) in 2023. But with a much higher PPA quota in the upcoming PDP, we expect GPSC to rebid its project proposals and win more PPAs from the upcoming bid for a renewable quota of 3.6GW this year and a 28GW quota from the new PDP. We leave this as an upside to our numbers.



NUTTAPOP PRASITSUKSANT

662 – 483 8296 nuttapop.pra@thanachartsec.co.th

COMPANY VALUATION

Y/E Dec (Bt m)	2023A	2024F	2025F	2026F
Sales	90,303	100,012	91,356	88,205
Net profit	3,694	4,613	6,877	7,896
Consensus NP		5,328	6,727	7,191
Diff frm cons (%)	_	(13.4)	2.2	9.8
Norm profit	3,596	4,613	6,877	7,896
Prev. Norm profit		4,773	7,505	8,158
Chg frm prev (%)	—	(3.4)	(8.4)	(3.2)
Norm EPS (Bt)	1.3	1.6	2.4	2.8
Norm EPS grw (%)	1,551.6	28.3	49.1	14.8
Norm PE (x)	38.2	29.8	20.0	17.4
EV/EBITDA (x)	14.9	14.5	13.3	11.8
P/BV (x)	1.3	1.3	1.2	1.2
Div yield (%)	1.5	1.8	2.8	3.2
ROE (%)	3.4	4.3	6.2	6.9
Net D/E (%)	102.8	98.5	95.8	78.3

PRICE PERFORMANCE



COMPANY INFORMATION

Price as of 25-Apr-24 (Bt)	48.75
Market Cap (US\$ m)	3,711.8
Listed Shares (m shares)	2,819.7
Free Float (%)	24.8
Avg Daily Turnover (US\$ m)	11.0
12M Price H/L (Bt)	66.00/37.50
Sector	Utilities
Major Shareholder	PTT Group 67.27%

Sources: Bloomberg, Company data, Thanachart estimates

ESG Summary Report P58

Ex 1: Our 12-month DCF-derived Valuation Plus Potential Capacity

(Bt m)	2024F	2025F	2026F	2027F	2028F	2029F	2030F	2031F	2032F	2033F	2034F	2035F	Terminal
													value
EBITDA excl. depre from right of use	17,578	19,258	20,161	20,275	18,656	18,690	17,577	17,625	17,675	17,724	17,774	17,825	
Free cash flow	6,548	232	19,551	19,606	17,843	17,586	16,698	16,533	16,583	16,640	16,699	16,765	
PV of free cash flow	6,204	207	16,420	15,536	13,338	12,402	11,111	10,037	9,457	8,916	8,406	7,929	110,009
Risk-free rate (%)	2.5												
Market risk premium (%)	8.0												
Beta	0.8												
WACC (%)	5.5												
Terminal growth (%)	2.0												
Enterprise value - add investments	229,971												
Net debt (2023A)	120,778												
Minority interest	11,330												
Equity value	97,863												
# of shares (m)	2,820												
Equity value / share (Bt)	34.7												

	Valuation method	WACC	Equity value	Value per share (Bt)
BIC	DCF	5.1%	1,258	0.4
TSR/SSE	DCF	6.4%	2,142	0.8
NNEG	DCF	5.0%	3,137	1.1
GRP	DCF	6.7%	1,359	0.5
NL1PC	DCF	5.0%	3,012	1.1
RPCL	DCF	4.8%	905	0.3
XPCL	DCF	5.8%	18,572	6.6
Avaada	DCF	7.1%	16,522	5.9
Taiwan wind farms	DCF	5.8%	16,054	5.7
Total				22.3
Grand total				57.0

Grand total

Source: Thanachart estimates

COMPANY DESCRIPTION

Established in January 2013, Global Power Synergy Company Ltd (GPSC) is PTT Group's flagship company in the power business. GPSC generates and distributes electricity, steam, and processed water to the national grid and industrial customers in Thailand. GPSC acquired Glow Energy, which doubled its generation capacity in March 2019. The company has a total of 7.2GW equity-owned operating capacity of power plants, both domestic and overseas, of which 47% was from renewable sources as of 2023. Its investment strategy is now geared toward expanding renewable capacity abroad.

Source: Thanachart

THANACHART'S SWOT ANALYSIS

S — Strength

- Growing along with PTT Group's business expansion.
- The strong reputation of PTT Group helps pave the way to grow its business regionally.
- Access to low financing costs as part of PTT Group.

O — Opportunity

- Expansion into electricity generation in neighbouring countries, through both greenfield developments and M&As.
- Tapping new S-curve industries of energy technology solutions, energy storage systems, and electric vehicles via investment in Li-ion battery plants with PTT Group.

CONSENSUS COMPARISON

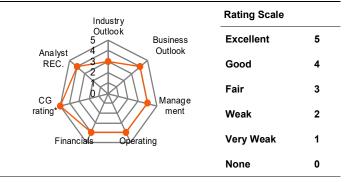
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	Consensus	Thanachart	Diff
Target price (Bt)	58.31	57.00	-2%
Net profit 24F (Bt m)	5,328	4,613	-13%
Net profit 25F (Bt m)	6,727	6,877	2%
Consensus REC	BUY: 16	HOLD: 6	SELL: 0

HOW ARE WE DIFFERENT FROM THE STREET?

- Our 2024F earnings are 13% below the Bloomberg consensus number, likely as we assume a higher gas pool price this year. But our 2025F forecast is in line with the Street.
- Our DCF-derived SOTP-based TP is relatively in line with the market's.

Sources: Bloomberg consensus, Thanachart estimates

COMPANY RATING



Source: Thanachart; * CG rating

W — Weakness

- No direct experience investing abroad.
- Late player in the renewable segment and Li-ion battery business.
- Limitation of gearing cap from the PTT Group

T — Threat

- Limited capacity growth potential in domestic market given Thailand's currently high reserve margin, while government's policy in bidding out renewable contracts remains slow.
- Relies on the group's policy for key investment decisions.

RISKS TO OUR INVESTMENT CASE

- A slower-than-expected recovery of SPP margin, either from a gas price rise or national tariff price subsidization, is the key downside risk to our earnings forecasts and valuation.
- Lower-than-expected profit contribution from developing renewable projects overseas, mainly Avaada and CFXD, either from slow capacity expansion or weak project returns, is another major downside risk to our numbers.
- Lower-than-expected returns from future investments, either in the power generation industry or other related businesses, is a long-term sustainability risk for GPSC.

Source: Thanachart

Global Power Synergy Pcl.

Sector: Resources | Energy & Utilities

GPSC is the utilities investment arm of the PTT Group. It ran 6.1GW of power generating capacity in 2022; 52% gas, 17% coal, and 31% renewables. Its ESG policy is relatively strong since it needs to align its performance with the PTT Group. We thus rate its ESG score at 3.2. But we see some negatives for its business sustainability and innovation aspects.



				S&P					
	SET ESG	SET ESG	DJSI	MSCI	ESG Book	Refinitiv	Global	Moody's	CG Rating
	Index	(BBB-AAA)	Index	(CCC-AAA)	(0-100)	(0-100)	(0-100)	(0-100)	(0-5)
GPSC	YES	AA	YES	В	62.22	56.78	85.00	-	5.0

Sources: SETTRADE, SET ESG Index, SET ESG Rating, The Dow Jones Industrial Average (DJSI), MSCI ESG Research LLC, ESG Book, Refinitiv ESG Information, S&P Global Market Intelligence, Moody's ESG Solutions, Thai IOD (CG rating)

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Factors	Our Comments
 ENVIRONMENT Environmental Policies & Guidelines Energy Management Carbon Management Water Management Waste Management 	 GPSC shares the same targets as PTT Group in achieving carbon neutrality by 2050 and net-zero emissions by 2060, slightly ahead of the country's goals. Its nearer-term plan is to increase its renewable mix to 45% of its equity capacity by 2025 (from 35% in 2022) and reduce its carbon emission intensity by 35% within 2030, from 2020's base. GPSC allocates an annual budget to investment emission reduction businesses and innovative technology for lowering emissions from its power plants, based on its internal carbon pricing policy to minimize air and water pollution from its operations. The 3Rs approach (Reduce, Reuse, and Recycle) is implemented to reduce waste creation from all its business activities. GPSC saved 2.17MWh of electricity consumption in 2022 (from 1.78MWh of savings in 2021) through efficiency improvements and solar rooftop adoption. It emitted 0.45 tonnes CO2 equivalent of greenhouse gas (GHG) per MWh of electricity generated in 2022, slightly higher than the 0.44 tonnes in 2021.
 SOCIAL Human Rights Staff Management Health & Safety Product Safety & Quality Social Responsibility 	 GPSC adheres to the UN Guiding Principles (UNGP) in developing its human rights policies to protect the rights of its direct staff and all stakeholders along its supply chain. GPSC provides a self-development platform and a clear career path for its staff. This is based on the company's belief that its business success relies heavily on 1) an internal succession plan, 2) preparation to keep its staff up-to-date with industry dynamics, 3) ensuring morale/unity among staff, and 4) enjoying good employer branding. GPSC collaboratively provides support donations to communities around its power plants and facilities with other business entities under the PTT Group; thus, it has significant impacts in boosting the local economy and quality of life.
 GOVERNANCE & SUSTAINABILITY Board Ethics & Transparency Business Sustainability Risk Management Innovation 	 GPSC's board of directors comprises 14 members, which looks slightly too large in our view, with only six of them (less than half) independent directors. Three members of its board of directors are female. We see GPSC's corporate governance (including transparency) as very strong, in line with the protocols from the PTT Group. We are slightly concerned over GPSC's business sustainability as power purchase contracts for some big power plants are expiring, and it now looks difficult amid the current market situation to find investment opportunities to acquire new plants to offset the gap. GPSC had a good initiative via an investment in 24M's Li-ion battery technology in 2017. However, it has been delayed in reaching the commercialized stage despite already having launched various product prototypes with the support of the PTT Group.

Sources: Thanachart, Company note

INCOME STATEMENT 2023A 2024F FY ending Dec (Bt m) 2022A 2025F 2026F Sales 123,685 90,303 100,012 91,356 88,205 80,111 Cost of sales 120,324 80,258 89,588 76,579 **Gross profit** 3,361 10,045 10,424 11,246 11,627 % gross margin 2.7% 11.1% 10.4% 12.3% 13.2% Selling & administration expenses 1,817 2,250 2,295 2,410 2,458 **Operating profit** 1,544 7,795 8,129 8,836 9,169 10.4% % operating margin 1.2% 8.6% 8.1% 9.7% Depreciation & amortization 9,293 9,483 9,568 10,544 11,116 EBITDA 10,837 17,278 17,697 19,379 20,285 % EBITDA margin 8.8% 19.1% 17.7% 21.2% 23.0% 1,238 1,204 1,122 1,094 Non-operating income 1,076 Non-operating expenses 0 0 0 0 0 Interest expense (4, 299)(5, 297)(5,654) (5,164) (4, 591)Pre-tax profit (1,679) 3,736 3,679 4,794 5,671 Income tax (746) 405 441 719 851 After-tax profit (932) 3,331 3,238 4,075 4,821 3.2% 4.5% 5.5% % net margin -0.8% 3.7% 2,286 Shares in affiliates' Earnings 1,716 1,202 3,948 4,431 Minority interests (566)(937) (910) (1, 146)(1,355)Extraordinary items 674 98 0 0 0 NET PROFIT 891 3,694 4,613 6,877 7,896 Normalized profit 218 3,596 4,613 6,877 7,896 EPS (Bt) 0.3 1.3 1.6 2.4 2.8 Normalized EPS (Bt) 0.1 1.3 1.6 2.4 2.8 **BALANCE SHEET** FY ending Dec (Bt m) 2022A 2023A 2024F 2025F 2026F

3 (,					
ASSETS:					
Current assets:	52,822	41,823	39,249	32,327	36,660
Cash & cash equivalent	14,236	13,197	10,000	5,000	10,000
Account receivables	20,178	10,886	10,960	10,012	9,666
Inventories	11,915	11,431	9,818	8,779	8,392
Others	6,494	6,310	8,471	8,536	8,602
Investments & loans	54,135	61,788	71,637	71,820	71,820
Net fixed assets	92,647	92,799	85,865	95,368	85,175
Other assets	89,206	85,293	83,225	81,158	79,094
Total assets	288,810	281,703	279,976	280,673	272,750
LIABILITIES:					
Current liabilities:	32,193	38,667	32,197	30,970	28,695
Account payables	10,887	7,060	6,627	5,926	5,665
Bank overdraft & ST loans	3,371	111	1,290	1,254	1,124
Current LT debt	11,457	26,960	19,154	18,618	16,688
Others current liabilities	6,478	4,537	5,127	5,172	5,218
Total LT debt	123,033	106,904	108,538	105,502	94,567
Others LT liabilities	18,483	18,607	18,504	18,602	18,700
Total liabilities	173,710	164,178	159,240	155,075	141,962
Minority interest	10,370	11,330	12,240	13,386	14,741
Preferreds shares	0	0	0	0	0
Paid-up capital	28,197	28,197	28,197	28,197	28,197
Share premium	70,176	70,176	70,176	70,176	70,176
Warrants	0	0	0	0	0
Surplus	(16,441)	(17,185)	(17,185)	(17,185)	(17,185)
Retained earnings	22,798	25,007	27,308	31,025	34,859
Shareholders' equity	104,730	106,195	108,496	112,213	116,047
Liabilities & equity	288,810	281,703	279,976	280,673	272,750

Sources: Company data, Thanachart estimates

Strong turnaround from SPP margin recovery and

rising renewable capacity

GPSC is maintaining its policy to keep its net D/E below 1.0x

CASH FLOW STATEMENT

Multiple investment					
pipelines to grow					
capacity during 2024-26F					

FY ending Dec (Bt m)	2022A	2023A	2024F	2025F	2026F
Earnings before tax	(1,679)	3,736	3,679	4,794	5,671
Tax paid	746	(405)	(441)	(719)	(851)
Depreciation & amortization	9,293	9,483	9,568	10,544	11,116
Chg In w orking capital	(7,232)	5,948	1,106	1,286	471
Chg In other CA & CL / minorities	4,787	(76)	714	3,928	4,269
Cash flow from operations	5,915	18,685	14,625	19,833	20,677
Сарех	(6,179)	(9,460)	(2,515)	(19,925)	(800)
Right of use	116	(134)	(50)	(50)	(50)
ST loans & investments	1,060	(449)	0	0	0
LT loans & investments	(16,475)	(7,653)	(9,849)	(183)	0
Adj for asset revaluation	0	0	0	0	0
Chg In other assets & liabilities	2,282	4,492	1,897	2,093	2,230
Cash flow from investments	(19,195)	(13,205)	(10,517)	(18,065)	1,380
Debt financing	18,220	(4,291)	(4,993)	(3,608)	(12,995)
Capital increase	0	0	0	0	0
Dividends paid	(3,384)	(1,692)	(2,312)	(3,160)	(4,063)
Warrants & other surplus	(1,112)	(537)	0	0	0
Cash flow from financing	13,724	(6,520)	(7,305)	(6,768)	(17,057)
Free cash flow	(264)	9,225	12,110	(92)	19,877

VALUATION

VALUATION					
FY ending Dec	2022A	2023A	2024F	2025F	2026F
Normalized PE (x)	631.3	38.2	29.8	20.0	17.4
Normalized PE - at target price (x)	738.2	44.7	34.8	23.4	20.4
PE(x)	154.2	37.2	29.8	20.0	17.4
PE - at target price (x)	180.3	43.5	34.8	23.4	20.4
EV/EBITDA (x)	24.1	14.9	14.5	13.3	11.8
EV/EBITDA - at target price (x)	26.2	16.3	15.8	14.5	13.0
P/BV (x)	1.3	1.3	1.3	1.2	1.2
P/BV - at target price (x)	1.5	1.5	1.5	1.4	1.4
P/CFO (x)	23.2	7.4	9.4	6.9	6.6
Price/sales (x)	1.1	1.5	1.4	1.5	1.6
Dividend yield (%)	1.0	1.5	1.8	2.8	3.2
FCF Yield (%)	(0.2)	6.7	8.8	(0.1)	14.5
(Bt)					
Normalized EPS	0.1	1.3	1.6	2.4	2.8
EPS	0.3	1.3	1.6	2.4	2.8
DPS	0.5	0.7	0.9	1.3	1.5
BV/share	37.1	37.7	38.5	39.8	41.2
CFO/share	2.1	6.6	5.2	7.0	7.3
FCF/share	(0.1)	3.3	4.3	(0.0)	7.0

Sources: Company data, Thanachart estimates

Rich valuation of 30x PE in 2024F looks justified given its earnings turnaround

FINANCIAL RATIOS					
FY ending Dec	2022A	2023A	2024F	2025F	2026F
Growth Rate					
Sales (%)	65.2	(27.0)	10.8	(8.7)	(3.4)
Net profit (%)	(87.8)	314.4	24.9	49.1	14.8
EPS (%)	(87.8)	314.4	24.9	49.1	14.8
Normalized profit (%)	(96.8)	1,551.6	28.3	49.1	14.8
Normalized EPS (%)	(96.8)	1,551.6	28.3	49.1	14.8
Dividend payout ratio (%)	158.2	56.5	55.0	55.0	55.0
Operating performance					
Gross margin (%)	2.7	11.1	10.4	12.3	13.2
Operating margin (%)	1.2	8.6	8.1	9.7	10.4
EBITDA margin (%)	8.8	19.1	17.7	21.2	23.0
Net margin (%)	(0.8)	3.7	3.2	4.5	5.5
D/E(incl. minor)(x)	1.2	1.1	1.1	1.0	0.9
Net D/E (incl. minor) (x)	1.1	1.0	1.0	1.0	0.8
Interest coverage - EBIT (x)	0.4	1.5	1.4	1.7	2.0
Interest coverage - EBITDA (x)	2.5	3.3	3.1	3.8	4.4
ROA - using norm profit (%)	0.1	1.3	1.6	2.5	2.9
ROE - using norm profit (%)	0.2	3.4	4.3	6.2	6.9
DuPont					
ROE - using after tax profit (%)	na	3.2	3.0	3.7	4.2
- asset turnover (x)	0.4	0.3	0.4	0.3	0.3
- operating margin (%)	na	10.0	9.3	10.9	11.6
- leverage (x)	2.6	2.7	2.6	2.5	2.4
- interest burden (%)	(64.1)	41.4	39.4	48.1	55.3
- tax burden (%)	na	89.2	88.0	85.0	85.0
WACC (%)	5.5	5.5	5.5	6.0	6.0
ROIC (%)	0.7	3.0	3.2	3.3	3.4
NOPAT (Bt m)	1,544	6,950	7,154	7,510	7,793
invested capital (Bt m)	228,355	226,973	227,478	232,587	218,426

Sources: Company data, Thanachart estimates

Improving profitability with easing impact from policy risk

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The SETESG Index reflects the price movement of stock of companies that have sustainable business practices which consider environmental, social and governance (ESG) aspect.

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Score range	Description
CCC - B	LAGGARD: A company lagging its industry based on its high exposure and failure to manage significant ESG risks
BB - BBB - A	AVERAGE : A company with a mixed or unexceptional track record of managing the most significant ESG risks and opportunities relative to industry peers
AA - AAA	LEADER: A company leading its industry in managing the most significant ESG risks and opportunities

The Dow Jones Sustainability Indices (DJSI) The Dow Jones Sustainability Indices (DJSI) are a family of best-in-class benchmarks for investors who have recognized that sustainable business practices are critical to generating long-term shareholder value and who wish to reflect their sustainability convictions in their investment portfolios. The family was launched in 1999 as the first global sustainability benchmark and tracks the stock performance of the world's leading companies in terms of economic, environmental and social criteria. Created jointly by S&P Dow Jones Indices and SAM, the DJSI combine the experience of an established index provider with the expertise of a specialist in Sustainable Investing to select the most sustainable companies from across 61 industries. The indices serve as benchmarks for investors who integrate sustainability considerations into their portfolios, and provide an effective engagement platform for investors who wish to encourage companies to improve their corporate sustainability practices.

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ESG risk combines the concepts of management and exposure to arrive at an absolute assessment of ESG risk. We identify five categories of ESG risk severity that could impact a company's enterprise value

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> 50 to 75	Third Quartile	Scores within this range indicates good relative ESG performance and above average degree of transparency in reporting material ESG data publicly.
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90-100		Execellent
80-89		Very Good
70-79		Good
60-69		Satisfactory
50-59		Pass
Below	A	N/A

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Thanachart Securities Pcl.

Research Team 18 Floor, MBK Tower 444 Phayathai Road, Pathumwan Road, Bangkok 10330 Tel: 662 - 779-9119 Email: thanachart.res@thanachartsec.co.th

Pimpaka Nichgaroon, CFA

Head of Research, Strategy Tel: 662-779-9199 pimpaka.nic@thanachartsec.co.th

Nuttapop Prasitsuksant Telecom, Utilities Tel: 662-483-8296 nuttapop.pra@thanachartsec.co.th

Rata Limsuthiwanpoom Auto, Industrial Estate, Media, Prop. Fund Tel: 662-483-8297 rata.lim@thanachartsec.co.th

Siriporn Arunothai Small Cap, Healthcare, Hotel Tel: 662-779-9113 siriporn.aru@thanachartsec.co.th

Sittichet Rungrassameephat Analyst, Retail Market Strategy Tel: 662-483-8303 sittichet.run@thanachartsec.co.th

Adisak Phupiphathirungul

Retail Market Strategy Tel: 662-779-9120 adisak.phu@thanachartsec.co.th

Pattadol Bunnak Electronics, Food & Beverage, Shipping Tel: 662-483-8298 pattadol.bun@thanachartsec.co.th

Saksid Phadthananarak Construction, Transportation Tel: 662-779-9112 saksid.pha@thanachartsec.co.th

Yupapan Polpornprasert Energy, Petrochemical Tel: 662-779-9110 yupapan.pol@thanachartsec.co.th

Thaloengsak Kucharoenpaisan Analyst, Retail Market Strategy Tel: 662-483-8304 thaloengsak.kuc@thanachartsec.co.th

Pattarawan Wangmingmat

Senior Technical Analyst Tel: 662-779-9105 pattarawan.wan@thanachartsec.co.th

Phannarai Tiyapittayarut Property, Retail Tel: 662-779-9109 phannarai.von@thanachartsec.co.th

Sarachada Sornsong Bank, Finance Tel: 662-779-9106 sarachada.sor@thanachartsec.co.th

Witchanan Tambamroong Technical Analyst Tel: 662-779-9123 witchanan.tam@thanachartsec.co.th

Nariporn Klangpremchitt, CISA Analyst, Retail Market Strategy Tel: 662-779-9107 nariporn.kla@thanachartsec.co.th